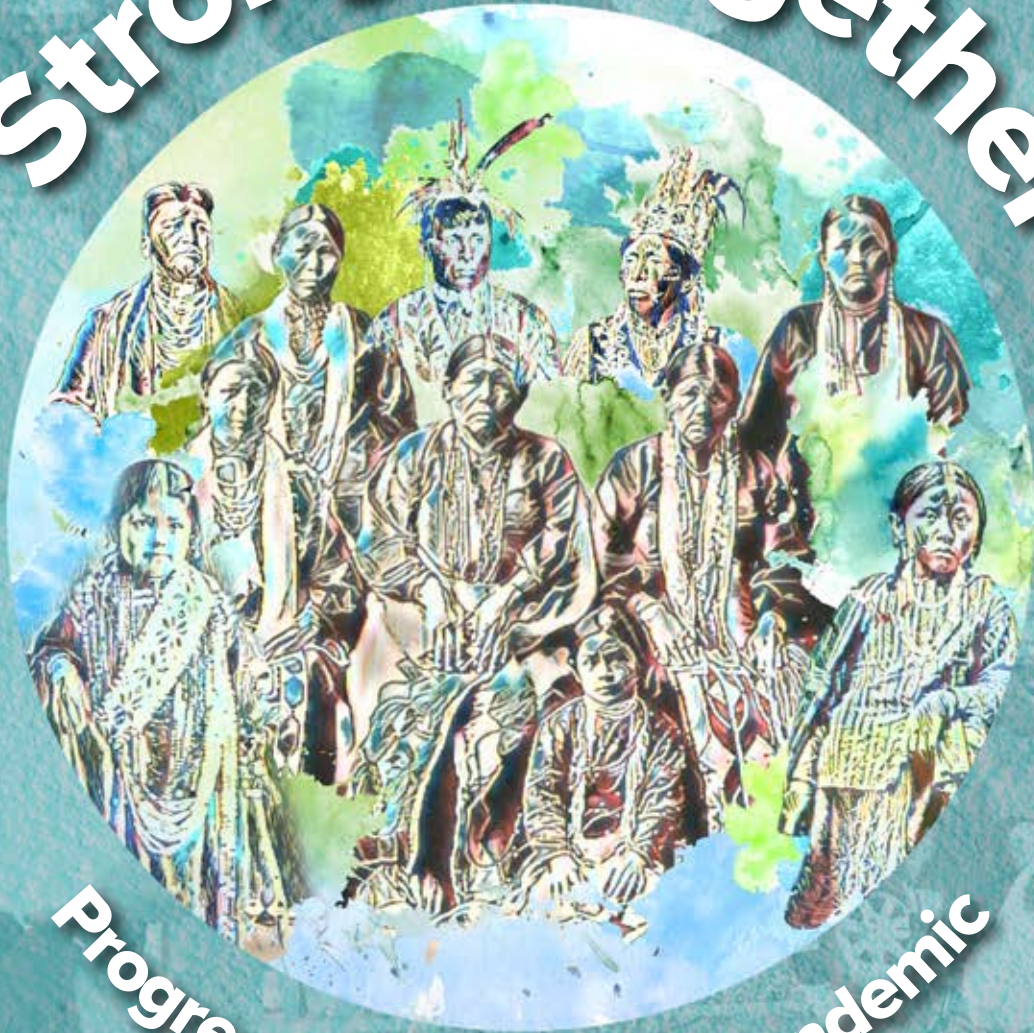


# Stronger Together



Progress through the Pandemic



Winnebago Comprehensive Healthcare System

**2020 ANNUAL REPORT**



## Mission & Values



**Mission:** To create and maintain a healthy community by offering the ten essential public health services.

**Values:** Respect, Cultural Sensitivity, Confidentiality, and Professionalism.



**Mission:** To improve the well-being of the community by providing patient-centered health care that is respectful of tribal beliefs.

**Values:** Trust, Compassion, Understanding, and Healing.

## History

The Winnebago Comprehensive Healthcare System (WCHS) was established by the Winnebago Tribe to carry out health care services on behalf of the Tribe. WCHS is comprised of two divisions: the Winnebago Public Health Department (WPHD) and Twelve Clans Unity Hospital (TCUH). Prior to the establishment of WCHS, the Health Department was operated as a program within the Winnebago Tribe and the hospital was managed by the Indian Health Service (IHS).

The Health Department was originally formed by the Tribe in the late 1970s, starting with Public Health Nursing and Community Health Representatives. Since then, it has grown to more than sixteen different programs to provide the vast array of health services available to the Winnebago community.

In 2015, the Winnebago Tribe established a Self-Governance Steering Committee to plan and prepare for expanded public health services and eventual assumption of the hospital, formally known as the Omaha-Winnebago Hospital. In 2018, the Tribe completed negotiations with the Indian Health Service and entered into a Tribal Self-Governance Compact pursuant to Title V of the Indian Self-Determination and Education Assistance Act to carry out the health programs for the Tribe. On July 1, 2018, the Winnebago Tribe of Nebraska assumed management of the hospital through WCHS, and it was renamed Twelve Clans Unity Hospital in honor of the twelve traditional clans of the Winnebago Tribe.

***Under a shared vision and culture, WCHS strives to be an outstanding model in Indian Country with a unified approach to healthcare.***

## A Message from

### ***Winnebago Comprehensive Healthcare System CEO***

The year 2020 was certainly historic. The onset of the COVID-19 pandemic challenged us, along with the rest of the world, to examine, innovate and adapt how we live and work. I am extremely proud of the dedication, hard work and collaboration displayed, not only by the staff of the Winnebago Comprehensive Healthcare System but the entire Winnebago tribal organization and community.

During a time of uncertainty and great need, the Winnebago Tribe joined together unlike I have ever seen before. Our Ho-Chunk people are strong and resilient. When faced with challenging times, we know we must work as one. Although the pandemic forced us to social distance, this experience has reminded us of the need to step closer in our hearts, minds, and prayers to take care of one another as we were taught.

The dedicated staff throughout Winnebago Public Health Department and Twelve Clans Unity Hospital have worked hard to ensure continued delivery of quality health care, while rapidly adding an array of COVID-19 response activities to the extensive services already provided by our health system. This included coronavirus education, safety protocols, and increased telehealth services. COVID-19 response also included quarantine/isolation housing and support, COVID-19 testing, and contact tracing that were also quickly established. Additionally, various departments teamed up to create a robust COVID-19 vaccination program to help ensure this important tool is readily available to help protect our community.

Throughout this report, you will find examples of ongoing initiatives, improvements, and collaborative efforts carried out by our staff in service to our patients and clients. In 2020, Winnebago Public Health Department continued to make progress on its strategic plans and goal of achieving public health accreditation. Twelve Clans Unity Hospital also continued work to establish a three-year strategic plan and take significant steps toward certification by the Centers for Medicaid and Medicare (CMS). Despite the challenges of a global pandemic, our goals are closer than ever. As a health system, we are always striving to improve and provide the highest quality care and services for our community.

The world of health care is complex. Being a relatively small tribal health system comes with challenges, and also great advantages. We know and engage our patient and client population. This gives us the capability to adjust and tailor our services to an ever-changing environment. While much work remains, progress is evident and we have proven that we are ***stronger together.***

*Danelle Smith*

*Danelle Smith, Esq.*



## Winnebago Public Health Department: 2020 Overview

by Mona Zuffante, Public Health Administrator

During 2020, COVID-19 created unique challenges in our outreach and services for the Winnebago Community. I want to thank all of our staff for their creativity and hard work in overcoming these challenges. Our staff were able to use virtual platforms to conduct appointments and classes and provide necessary information to community members.



*Our staff found innovative ways to conduct health fairs and activities to keep our community informed and involved in their health and wellness.*

We worked on several initiatives to provide meals for our children and seniors throughout the year and assisted with community gardens to strengthen food security efforts.

We had a major role in Winnebago's COVID-19 response and still were able to provide our regular programs and classes, home visits, and events to improve the health and safety of our Tribal members while continuing to hold our traditions and culture close. During these difficult times, our staff continued to meet the needs of our community. I owe my gratitude to all of our staff for providing services at much peril to themselves and their families.

## Twelve Clans Unity Hospital: 2020 Overview

by Laura Gamble, Hospital Chief Operating Officer



Throughout 2020, the hospital has worked hard to continue progress on becoming certified as a Medicare and Medicaid hospital provider. We look forward to the successful completion of this very complex application process.

We are proud of our 2020 launch of the Resuscitation Quality Improvement (RQI) Program. We are the first hospital in Nebraska to implement this program to provide better care to patients suffering from cardiac arrest.

*Hospital staff worked hard to overcome the challenges brought about by COVID-19 and were able to implement telehealth services to assist our patients throughout the year.*

We also launched an empanelment program that assigns each of our patients a specific primary care provider. This strategy is intended to build stronger and more effective treatment for community members.

I am very proud of our staff and the work they have completed this past year to serve the Winnebago community.

## Winnebago Public Health Department Highlights

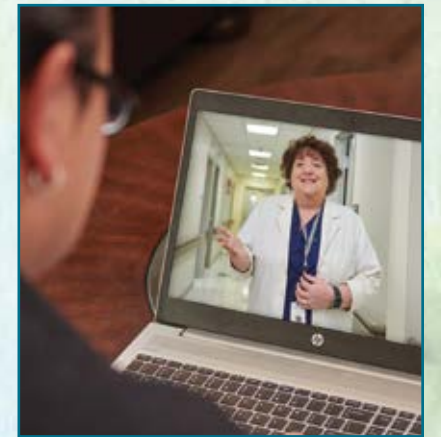
### WPHD Awarded New Grant

In 2020, WPHD was awarded the **Strong Systems, Stronger Communities Grant** from the National Indian Health Board. The \$84,000 award package provides support and technical assistance to complete projects, meet national public health accreditation standards and promote coordination across our entire health system to improve our population's health.



### Clinical Services

WPHD clinical services were able to continue meeting the needs of the Winnebago community despite being faced with the complications of COVID-19. The Behavioral Health and Diabetes programs incorporated more than 300 telehealth visits into each of the respective programs. iPads were delivered to clients to ensure they had access to their virtual appointments. The Diabetes Self-Management and Prevention program offered virtual and in-person classes. Participant A1C levels decreased by 1.28%, which is progress in diabetes management. Both classes achieved an average of 3.6 pounds of weight loss.



### Health Activities

There were a variety of health activities conducted in 2020. These activities were offered to a large number of community members, both young and old. Classes provided to students at Winnebago Public School, St. Augustine's, and Little Priest Tribal College were aimed at reducing obesity, increasing physical activity, and nutritional education. It is vital to teach all community members healthy cooking practices. This was accomplished by providing youth afterschool programming, adult freezer meal workshops, and family cooking classes.



## Winnebago Public Health Department Highlights

### Health Activities (continued)

Several health fairs were conducted throughout the past year. Diabetes and colorectal cancer events were attended by over 500 community members. There were several other events encouraging public health practices that targeted approximately 700 people. These events included the Buckle Up Bago event, Great American Smoke Out, fitness classes, and parenting and breastfeeding classes

In addition to preventing, treating, and curing chronic illness and disease, public health practices also include injury prevention. WPHD activities addressing injury prevention included child and infant car seat safety, fall prevention, and suicide prevention. The WPHD provided over 164 car seats, conducted 17 balance screenings partnering with the TCUH Physical Therapy Department, and conducted a virtual "Walk to Remember" for all those lost to suicide.

The 2020 Ho-Chunk Health & Wellness Calendar featured traditional recipes for the community. WPHD's participation and support of the Farmers Market and assistance with the distribution of 224 raised garden beds helped strengthen food security for the community.

There were collective and creative efforts to ensure that meal delivery continued throughout the year. When COVID-19 cases were at the height in the community, WPHD ensured that meals were continued for seniors and youth through drive-thru or senior meal delivery. More than 55,000 meals were prepared and provided during this time.



## Winnebago Public Health Department Highlights

### Other Sports and Health Programs

Healthy Living was identified within the Tribal Community Health Improvement Plan as an important improvement area for the community. There were several efforts and initiatives throughout the year to continue services for our clients. Over 4,300 people utilized services from personal training sessions, group fitness classes, gym memberships, and adult basketball and volleyball leagues.

The newest initiative was Wellness in the Workplace. This allowed our fitness staff to go directly to the employee's location and provide on-site fitness activities. The participants were able to have modified activities to meet their needs and could work out in their locations. This was a great success for the first year with 519 participants.

Another priority of the WPHD is to provide cultural activities ranging from dancing and singing to arts and crafts. These activities are important for the spiritual and cultural well-being of our staff and community.



### Direct Client Services

The WPHD provides a variety of direct client services. During COVID-19, staff had to be innovative to continue to provide services for community members. The Domestic Violence Program was able to provide 1,296 nights of shelter, which ranged from the Winnebago location to utilizing neighboring hotels.

The Medical Services Program was vital to the success of Winnebago's COVID-19 response and daily operations. The Community Health Representatives continued to provide transports and vital home visits to ensure that the community members' needs were being met. They were also instrumental in the food delivery services for COVID-19 quarantine and isolation families. The Motor Vehicle Operators ensured that approximately 2,500 clients were transferred to nearby medical facilities for specialty clinics or follow-ups. The shuttle continued between the Urban Indian Center and TCUH which allowed access to medical services for eligible patients.

Many contributed to the successful COVID-19 response. The WPHD provided monitoring, contract tracing, quarantine and isolation housing, basic health, food, and supplies for the 296 COVID-19 positive cases. The Public Health Nurses took the lead on monitoring over 1,000 close contacts and received more than 900 hotline calls. From May to October, the quarantine and isolation housing supported 27 clients and spanned 116 days.



## Twelve Clans Unity Hospital Highlights

### Path To CMS Certification

Twelve Clans Unity Hospital (TCUH) has been working to become certified as a Medicare and Medicaid hospital provider. The Centers for Medicare and Medicaid Services (CMS) certification allows for the hospital to be reimbursed for care provided to eligible patients. The CMS requires a very complex and lengthy process for hospitals to become certified, culminating in multiple surveys to award CMS certification. TCUH efforts in 2020 were further challenged by the COVID-19 pandemic. However, hospital staff continued to diligently complete the necessary steps toward certification.

In January 2020, a Joint Commission Resources (JCR) Mock Survey was conducted in preparation for the actual CMS survey. At that time, several strengths were identified, including staff engagement and knowledge, the total commitment of hospital leadership, and the willingness of staff to meet the expectations of a full Medicare survey.

Throughout 2020, a variety of projects were completed. This included an Institutional Environmental Health Survey, preparation of CMS application materials, staff training, reviews and updates to safety program processes, and ongoing staff survey readiness activities. TCUH looks forward to successful certification.



### Center for Disease Control & Prevention (CDC)

In March 2020, officials from the CDC visited Winnebago and met with WCHS executive staff for presentations on TCUH and WPHD programs and initiatives. Discussions were held on the hospital's preparedness for COVID-19 mitigation. CDC officials were also given a tour of facilities on the Reservation, including TCUH, WPHD facilities, and the Ho-Chunk Village. This visit was significant for our entire community by putting the Tribe and its health facilities on a national stage with the CDC, showcasing the work and progress of WCHS.



## Twelve Clans Unity Hospital Highlights

### Resuscitation Quality Improvement Program

Nationally, more than 200,000 in-hospital cardiac arrests occur annually, with survival rates of less than 26 percent. TCUH is dedicated to providing high-quality CPR performance and has instituted the Resuscitation Quality Improvement (RQI) Program. This program provides special training using realistic eSimulation patient cases, ensuring staff maintain their skills and deliver competence-verified, high-quality CPR that leads to better patient outcomes. RQI training is held quarterly to continually improve staff skill levels. The program also provides analytics that can measure individual, department, facility, or system compliance.

TCUH is the first hospital in the state of Nebraska to implement this RQI. Through this program, our facility and staff are committed to improving patient outcomes and decreasing preventable deaths from cardiac arrest.



### Outpatient Department

Telehealth is a new service expanded in 2020 to better serve the needs of our community. It became particularly important due to the COVID-19 pandemic. Telehealth services allows patients face to face consultation with their providers, without risking any exposure to COVID-19 or other illnesses. Telehealth is an important lifeline to rural communities throughout the country where access to local specialists and providers is limited.

TCUH also launched an empanelment program in 2020. This important program assigns each of our patients to a specific primary care provider. This strategy allows the provider to become familiar with each of their assigned patient's health history and needs. Empanelment allows a provider to facilitate more proactive outreach and care services. Similarly, patients become more familiar and comfortable with their provider.

### Additional Highlights

TCUH has also set up a program for college students to work with Physical Therapy, Dental, Pharmacy, EMT, and Paramedics. We want to encourage our youth to pursue a career in the medical field on the Winnebago Reservation. TCUH has also expanded access to care with various staff additions including a new podiatrist in 2020.



# Progress through the Pandemic

January 9th

World Health Organization (WHO) announces mysterious Coronavirus-related pneumonia in Wuhan, China.

January 21st

Centers for Disease Control and Prevention (CDC) confirms the first U.S. Coronavirus case in Washington State.

February 4th

Winnebago Comprehensive Healthcare System (WCHS) establishes an internal workgroup to develop protocols and response plans.

March 11th

WHO Declares COVID-19 a Global Pandemic.

March 12th



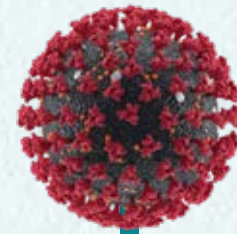
WCHS broadcasts the first COVID-19 education session on the Tribe's YouTube Channel and Facebook page, presented by Mona Zuffante, Winnebago Public Health Administrator, and Angie Keller, Public Health Nursing Director.

Twelve Clans Unity Hospital (TCUH) limits entrances to the hospital and begins screening all patients and staff entering the building.

Additional staff is hired for screening, cleaning, and disinfection of building facilities. TCUH institutes incident command at the hospital.



WCHS implements other safety measures now and throughout the remainder of 2020 including COVID-19 testing at both TCUH and WPHD, telehealth, procurement of personal protective equipment (PPE) during a national shortage of equipment, safety glass in all patient care areas, social distancing, and laptops for staff to telework and virtual meetings to slow the spread of the pandemic.



# Progress through the Pandemic

March 13th

WPHD establishes a COVID-19 Hotline for questions from the Winnebago Community.

Winnebago Community Members: Experiencing Flu-Like Symptoms and recently traveled? Call the Winnebago COVID-19 Hotline. (402) 922-1508

March 18th

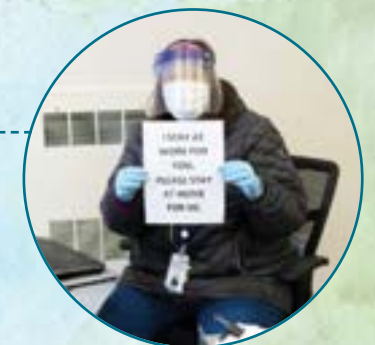


Senior Citizens Center closes in-person dining and activities.

The Winnebago Senior Citizens Center begins providing curbside pick-up for senior meals and continues to provide meals for the homebound. Seniors provide shopping lists to WPHD Community Health Representatives and the Representatives continue to deliver the supplies back to them.

March 19th

TCUH Pharmacy begins filling 90-day prescriptions to eliminate the frequency of patient visits and begins offering drive-thru services to provide limited contact prescription pick-up.



Winnebago Tribal Organizations Collaborate on COVID-19 Presentations on the Tribe's YouTube Channel and WCHS Facebook pages.



Now and throughout 2020, WCHS provides COVID-19 updates and education on Tribal websites, YouTube Channels, and Facebook Pages. These posts become a daily occurrence to provide important information to Tribal members.



# Progress through the Pandemic

March 24th

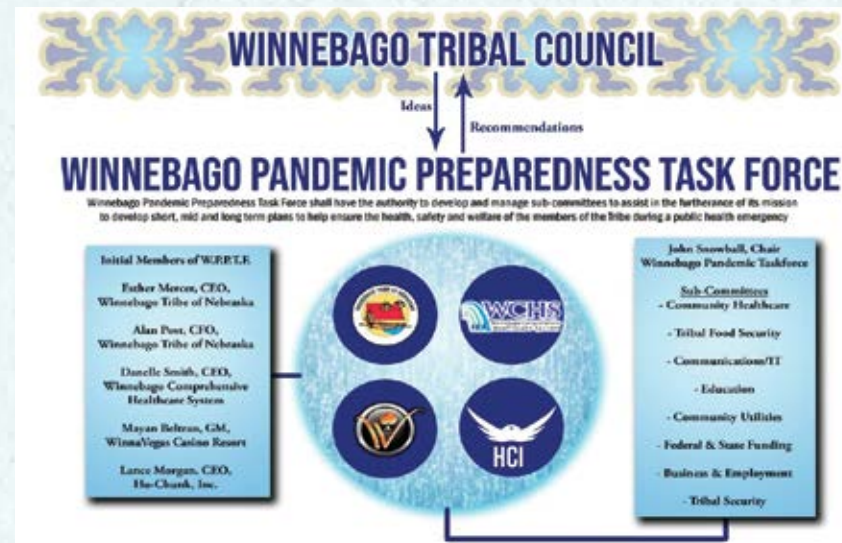


**Winnebago Tribal Government declares public health emergency on the Reservation.**

**Winnebago Pandemic Preparedness Task Force officially launched by the Winnebago Tribal Council.**

John Snowball, Winnebago Tribal Council Member and Chairman of the Task Force; Danelle Smith, CEO of WCHS; Lance Morgan, CEO of Ho-Chunk, Inc.; Mayan Beltran, General Manager of WinnaVegas Casino; and Alan Post, CFO of the Winnebago Tribe.

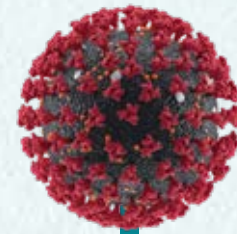
**The Task Force establishes sub-committees on Community Healthcare, Tribal Food Security, Communications/IT, Education, Community Utilities, Federal & State Funding, Business & Employment, and Tribal Security.**



March 27th

**President Trump signs the CARES Act into law.**

The CARES Act will provide the Winnebago Tribe with funding for a variety of important initiatives to help protect the Winnebago Community.



# Progress through the Pandemic

April 15th

**Winnebago Tribal Council enacts temporary curfew order to help slow the spread of the virus on the Winnebago Reservation.**

April 23rd

**Winnebago Tribe Reports the First Known Case of COVID-19 on the Winnebago Reservation.**

April 27th

**Winnebago Tribal Council adopts resolution for public mask mandate.**

**The Tribe begins to provide masks for all community members who are unable to procure masks on their own.** WCHS makes them available in all public places and WPHD Community Health Representatives deliver masks to the homebound in the community.



May 2020

**The first death related to COVID-19 was reported on the Winnebago Reservation.**



**Quarantine/Isolation Housing becomes available for Tribal members who are unable to isolate/quarantine in their own home.** This program continues expansion from small cabins owned by the Tribe to actual construction of "tiny houses" to provide more housing and safety for Tribal members.

**WPHD Community Health Representatives deliver supplies to families in quarantine.**

June 2020

**Mass COVID-19 Testing event occurs in Winnebago in collaboration with TestNebraska.**

**Testing continues throughout 2020 and contact tracing is conducted by WPHD to alert community members who have potential exposure to COVID-19.**





# Progress through the Pandemic

June 2020

**Winnebago Tribe receives funds from the CARES Act to provide needed resources for the community. This funding creates many initiatives including:**

- Housing and Utility Assistance Program
- IT Upgrades for Remote Operations & Communication
- PPE and Sanitation of Buildings
- Road Infrastructure Improvements
- Quarantine and Isolation Housing
- Food Security



**Dozens of community gardens are planted to provide additional food security and a small herd of cattle is purchased.** A grassroots food pantry is expanded to provide more food resources.

**The Kidz Café begins providing curbside pickup for meals to ensure safety for Tribal families and still provide important nutrition to Winnebago youth.**

July 2020

**Twelve Clans Community Hospital Outpatient Clinic resumes appointments for preventative, wellness, and chronic conditions.**

**Whirling Thunder Wellness Program hosts the first "Virtual Walk/Run" from July 1st – 31st.**

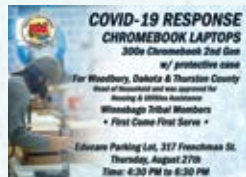
Community members complete a walk or run on their own time between these dates and submit proof to WTWP for a t-shirt.

**WTWP conducted virtual fitness training and classes throughout the year.**

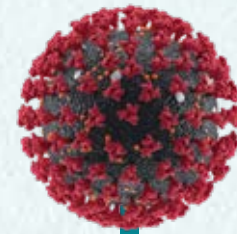


Aug. 2020

**Winnebago Tribe distributes hundreds of Chrome laptops to provide Winnebago youth with remote learning tools in anticipation of continued remote learning during the fall semester.**



**WCHS procures a UV ultraviolet cleaning robot that is used to clean and disinfect rooms.** They also place temperature monitoring kiosks for all building entrances along with other buildings on the reservation.



# Progress through the Pandemic

Sept. 2020

**WPHD Shuttle Services resume with new a pickup location between Winnebago and Sioux City at the Urban Indian Center.**

**Whirling Thunder Wellness Center extends workout room hours from their previous limited hours.**

Oct. 2020

**WCHS Drive-Through Trick or Treating Event held at Educare for Winnebago children.**

**WCHS Employee Flu Shot Clinic held to protect healthcare workers from an illness that would prevent them from continuing to serve during the pandemic.**



Nov. 2020

**Winnebago Tribe begins distribution of frozen meat products to Winnebago Tribal members.** The Tribe procures small home freezers for Winnebago Tribal members. The meat and freezer program continues through December 2020.

Dec. 2020

**FDA Approves Emergency Use Authorization for the Pfizer BioNTech COVID-19 Vaccine.**

**WCHS Administers First COVID-19 Vaccine to First Responders and Healthcare Workers.**

**The Winnebago Reservation has reported 296 positive COVID-19 cases and 3 deaths as of the end of the year.**



**At the end of 2020, through the collaboration of Winnebago Tribal organizations, the community has been able to withstand further spread of the pandemic to keep our community safe. WCHS is ahead of the curve on COVID-19 testing and vaccinations in comparison to the surrounding states of Iowa, Nebraska, and South Dakota.**



## Independent Auditor's Report

To the Board of Directors  
Winnebago Comprehensive Healthcare System  
Winnebago, Nebraska

### Report on the Financial Statements

We have audited the accompanying financial statements of Winnebago Comprehensive Healthcare System (the "System"), a component unit of the Winnebago Tribe of Nebraska (the "Tribe"), as of and for the years ended September 30, 2020 and 2019, and the related notes to the financial statements, which collectively comprise the System's financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.

Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the System as of September 30, 2020 and 2019, and the respective changes in its financial position and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### Other Matters

#### Required Supplementary Information

Management has omitted management's discussion and analysis that accounting principles generally accepted in the United States of America require to be presented to supplement the financial statements. Such missing information, although not a part of the financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the financial statements in an appropriate operational, economic, or historical context. Our opinion on the financial statements is not affected by this missing information.

#### Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the System's financial statements. The accompanying schedule of expenditures of federal awards, as required by Title 2 *U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and is not a required part of the financial statements.

The accompanying schedule of expenditures of federal awards is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying schedule of expenditures of federal awards is fairly stated, in all material respects, in relation to the financial statements as a whole.

**Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated June 4, 2021, on our consideration of the System’s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the System’s internal control over financial reporting and compliance.

REDW LLC

Phoenix, Arizona  
June 4, 2021

**Winnebago Comprehensive Healthcare System**  
(A Component Unit of the Winnebago Tribe of Nebraska)  
Statements of Net Position  
September 30,

	2020	2019
<b>Assets</b>		
Current assets		
Cash and cash equivalents	\$21,221,515	\$16,108,336
Patient accounts receivable, net	1,801,640	1,586,830
Due from Winnebago Tribe of Nebraska	1,353,661	773,627
Inventory	672,582	370,339
Grant Receiveables	169,833	-
Other	35,484	31,351
	<u>25,364,715</u>	<u>18,870,483</u>
Total current assets		
Noncurrent assets		
Capital assets not being depreciated	356,684	321,127
Capital assets, net of accumulated depreciation	2,421,240	2,063,769
	<u>2,777,924</u>	<u>2,384,896</u>
Total noncurrent assets		
	<u>\$28,142,639</u>	<u>\$21,255,379</u>
<b>Liabilities and Net Position</b>		
Current liabilities		
Accounts payable	\$1,424,989	\$1,429,068
Due to Winnebago Tribe of Nebraska	2,710,124	2,216,203
Unearned grant revenue	4,003,480	22,455
Purchased/referred care payable	262,357	987,548
Current portion of Paycheck Protection Program Loan	1,322,238	-
Accrued expenses	1,571,382	940,832
Total current liabilities	<u>11,294,570</u>	<u>5,596,106</u>
Noncurrent liabilities		
Paycheck Protection Program loan, net of current portion	<u>1,051,462</u>	<u>-</u>
Total liabilities	<u>12,346,032</u>	<u>5,596,106</u>
<b>Net position</b>		
Net investment in capital assets	2,777,924	2,384,896
Restricted	<u>13,018,683</u>	<u>13,274,377</u>
Total net position	<u>15,796,607</u>	<u>15,659,273</u>
Total liabilities and net position	<u>\$28,142,639</u>	<u>\$21,255,379</u>

## 2020 Executive Management

**Winnebago Comprehensive Healthcare System**  
(A Component Unit of the Winnebago Tribe of Nebraska)  
Statements of Revenues, Expenses, and Change in Net Position

	Year Ended September 30, 2020	Year Ended September 30, 2019
<b>Operating Revenues</b>		
Indian Health Service compact	\$35,299,750	\$27,094,253
Net patient service revenue	6,019,612	8,472,343
Other	84,806	108,412
<b>Total operating revenues</b>	<b>41,404,168</b>	<b>35,675,008</b>
<b>Operating Expenses</b>		
Salaries and wages	22,069,139	19,239,023
Contract labor	6,786,506	6,564,256
Indirect costs	4,954,220	4,490,854
Purchased/referred care	1,497,726	3,698,289
Medical and drug supplies	3,887,317	2,465,118
Other program costs	873,759	746,646
Supplies and postage	556,090	724,692
Rent	649,142	596,493
Utilities	446,134	488,289
Repairs and maintenance	427,855	439,142
Depreciation	336,903	347,823
Travel and training	151,614	282,992
Professional fees	69,609	210,875
Information technology	128,739	145,830
<b>Total operating expenses</b>	<b>42,834,753</b>	<b>40,440,322</b>
<b>Operating income (loss)</b>	<b>(1,430,585)</b>	<b>(4,765,314)</b>
<b>Nonoperating Revenues (Expenses)</b>		
Noncapital grants and contributions	1,352,943	1,340,057
Interest income	214,976	248,659
Loss on disposal of capital assets	-	(34,950)
Capital contribution - capital assets	-	-
Transfers in from I.H.S. - inventory	-	-
Contributions from the Winnebago Tribe of Nebraska	-	-
Contributions to the Winnebago Tribe of Nebraska	-	-
<b>Total nonoperating revenue (expenses)</b>	<b>1,567,919</b>	<b>1,553,766</b>
<b>Change in net position</b>	<b>137,334</b>	<b>(3,211,548)</b>
Net position - beginning of year	15,659,273	18,870,821
<b>Net position, end of year</b>	<b>\$15,796,607</b>	<b>\$15,659,273</b>



**Danelle Smith**  
Chief Executive Officer



**Sharon R. Frenchman**  
Chief Administrative Officer



**Dr. Carl Sirio**  
Chief Medical Officer



**Laura Gamble**  
Chief Operating Officer



**Kim Friloux**  
Controller



**Mona Zuffante**  
Public Health Administrator



**Francine Parmenter**  
Quality Management  
Director



**Joseph Pluth**  
Director Of Nursing



**Austin Schanzenbach**  
Clinical Services  
Administrator

## 2020 Board of Directors



**Jim Rixner**  
Chairperson



**Victoria Kitcheyan**  
Vice-Chairperson



**Ann Marie Bledsoe-Downes**  
Secretary



**Coly Brown**  
Member



**Rowen K. Zetterman,  
MD, MACP, MACG**  
Member

## 2020 Winnebago Tribal Council



**Victoria Kitcheyan**  
Chairwoman



**Brian Chamberlain**  
Vice-Chairman



**Rona Stealer**  
Treasurer



**Lorelei Decora**  
Secretary



**Louis Larose**  
Member



**Aric Armell**  
Member



**John Snowball**  
Member



**Thelma Whitewater**  
Member



**Coly Brown**  
Member





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